

The Salvation Army International Development Office

Annual Report 2014



Australia Eastern Territory



International
development



2014

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Who we are

The Salvation Army International Development (SAID) Office is a department of The Salvation Army Australia Eastern Territory, working within the field of international aid and development. It takes its values and governance from The Salvation Army which is a worldwide, Christian, not-for-profit organisation.

We are prompted by the acknowledgement that all people have the same innate value. We place dignity upon humanity.

Our Vision

“A world, restored by the love of Christ, living in dignity and filled with hope”

Our Mission

The SAID Office exists to address injustice, poverty and its roots, within developing communities internationally without discrimination. We do this by working in partnership with women, men and children to meet their physical, economic, social, emotional and spiritual needs in a culturally sensitive manner.

Our Values

- ➔ **Transformation** – A continuing process of positive change, which we foster by responding to human need primarily through development programs. However, we understand at times this may necessitate short-term relief and assistance.
- ➔ **Integrity** – We endeavour to be transparent and encourage a spirit of mutual accountability in all dealings with donors, communities and individuals.
- ➔ **Compassion and dignity** – We see each person as having inherent value with rights and responsibilities. Therefore we seek to invest in the potential of all people, treating them with respect, valuing them as equals and restoring their sense of self-worth.
- ➔ **Partnership** – We believe that respectfully working alongside communities and other stakeholders will result in the development and implementation of relevant and effective strategies to meet identified needs.

We believe it is important to provide a bridge between the Australian people and Australian organisations with overseas partners so that they have the opportunity to enhance each other's lives.

- ➔ **Cultural sensitivity** – We acknowledge and recognise that all cultures are unique and have innate worth. Therefore our programs are developed jointly with the community in the context of their culture.



“...all people have the same innate value, so we place dignity upon humanity.”





Message from our Territorial Commander

Once again this year I am humbled by the amazing generosity of Salvationists, and friends of The Salvation Army International Development Office for helping to make the lives of people who live in extreme poverty a little more comfortable.

Each year The Salvation Army is able to help more communities through the building of wells, helping with micro-finance plans, education, health and new or renovated buildings. It is encouraging to know that when even only one of these projects is introduced into a community, it transforms the community and helps bring hope back into the lives of people who could not see any hope.

In the Scripture, Deuteronomy 15:11, it says "There will always be poor people in the land. Therefore, I command you to be open-handed toward those of your people who are poor and needy in your land." It is by the "open-handedness" of supporters, donors and volunteers that so many lives are touched in so many countries. God has

blessed us in this country with so much, so that we may give much. Thank you for your amazing generosity to the cause.

I want to congratulate the staff of the International Development Office for their professionalism and dedication to the enormous task of helping people out of poverty. The management and monitoring of projects around the world is of a very high standard.

The Salvation Army was raised up to serve suffering humanity, to look out for the marginalised in the community and bring hope to the lost.

This is being realised in many countries around the world because those who have plenty of resources are giving to those who are not so fortunate.

James Condon
Commissioner
The Salvation Army
Australia Eastern Territory





Message from our Board Chair

The Salvation Army International Development Office (SAID) Executive Board has a big stewardship responsibility to help allocate funds to worthy projects. Knowing the benefits that donations to this work can bring is a very rewarding thing. I have been the chairman of this Board since the end of 2013 and have just returned from a visit to Tanzania. As I read the director's message from last year's SAID annual report, I realised we have had similar opportunities to see the work there first hand. As the incoming chairman, I hoped to see some of the projects first hand and spent an amazing 10 days on the ground in Africa.

Lives are being changed because of the generous donations of SAID supporters. I saw the Projects Team from Tanzania doing a great job working with the local people. We talk in Boards of being stewards of Salvation Army funds.

On the ground in Africa, I saw the beneficiaries of the funds working together and creating their own sustainable work and opportunities. This is helping many people to become more self sufficient. The front line Projects Team are engaging with the local people and helping them to increase their financial strength so they can send children to school and pay for their books and uniforms.

Back at the local Corps, a workshop was run to work out the best aspects of the

projects and how to make them better going forward. The money is being used well. That is stewardship.

We have an important role to play in our SAID Executive Board as we continue to enhance our function and ensure the funds are well used. Our monthly Board meetings have been aimed at ensuring accountability is applied, ensuring funds are allocated over the life of each project that we commit to and that the reports are coming back confirming the stewardship.

I want to thank all the supporters and the stakeholders on behalf of the beneficiaries. Your help is making a huge difference and there is potential that can't be defined - keep trusting us to get on with the job.

I shared a Salvation Army salute with a wonderful African lady while in Tanzania. While I couldn't speak Swahili and she couldn't speak English, it was an amazing confirmation for me that the Christian gospel is alive. It also confirmed that the benefits of the Self Denial Appeal work across the boundaries and the borders.

To God be the glory - great things He has done!

Ian Minnett
Chief Financial Officer
The Salvation Army
Australia Eastern Territory



Message from our Director

Since taking up this appointment in January 2014, I have witnessed the hard work that my predecessor, Major John Rees has done over the time he was in office. The department has gone through a major restructure and was guided through this by John. He is to be commended.

The Salvation Army has always been involved in trying to relieve poverty and suffering. This is its very essence and the mandate that was handed down by General William Booth.

Jesus Himself was all about relieving poverty and suffering while He walked on this earth. There was no amount of human discomfort or suffering that He could not address.

The Scriptures record in Matthew 14:13-21 that Jesus went to a solitary place, but the crowds followed Him. He had compassion on them and healed their sick. When night was about to close in around them, Jesus instructed His disciples to feed the huge crowd of people. The only food that was offered up to alleviate the hunger of the multitudes was five loaves and two small fish. A young boy offered this up in faith, the disciples only saw what was offered up, and yet Jesus saw the potential and the answer to the suffering of the crowd.

In the world around us, there is certainly a multitude of suffering and poverty. We may be like the young boy and offer what we have as

a gift to be used to help others. We may very well be like the disciples and wonder, how can our small contribution help such huge suffering around the world?

It is not what we give, but who we give it to. Jesus blessed the small gift from the young boy and fed over 5,000 people. We offer what we have given and then Jesus will honour it and bring hope to many communities.

I thank you for your generosity and look forward to exciting days ahead for this Office and the international Salvation Army, working with the most marginalised of this world.

Julie Alley (Major)
Director
International Development Office



Executive Board



Ian Minnett
Chairman and Chief Financial Officer (CFO)

The CFO is focussed on the primary needs of reporting and budgeting, to assist the Territorial leadership in allocating funds to programs and projects and ensure the resources are going where they are needed. Ian's role is fundamental to protecting the name of The Salvation Army in all areas of corporate governance.



Doug Everett
Business Advisor

Doug has spent most of his working career at Woolworths in various financial roles. From 2002-2005 Doug and his wife managed Sally Ann, The Salvation Army's global fair trade initiative in Bangladesh. Since 2005 he has travelled in Tonga, East Timor, Vietnam, Papua New Guinea and Cambodia for the Australian Business Volunteers (ABV), through the Australian Government.



Judy deSouza-Rybar
Business Development Consultant

Thinking outside the square has been a key tool for success throughout Judy's 24-year career in sales, operations and logistics, primarily in the oil and gas industry. In her business management roles Judy was recognised as a task-orientated team player who applied her determination, organisational skills and ability to sell ideas with outstanding success.



Margaret Patrick
Social Policy Advisor

Margaret has been a senior executive for the past 20 years and brings particular skills in social policy development and service delivery. She has been working in disability services since the late 1990s and for the past two years she has been responsible for the launch of Australia's National Disability Insurance Scheme, a Government-funded disability support program.



Major Julie Alley
SAID Director

During 27 years as a Salvation Army Officer, Julie has ministered in many roles as Corps Officer, Divisional administration and Women's Ministries. She has also served in Papua New Guinea. Julie is passionate about helping people who live on the fringes of society gain a voice and live with dignity. She is team leader of the SAID Office.



Sharon Walker
Health Program Advisor

As a technical advisor in the rollout of the Papua New Guinea's National Health Department HIV Counselling and Testing program, Sharon works to develop training materials, national policies, guidelines and implementation. In recent years she has consulted for the Australian Government, the World Health Organisation and other Non-Government Organisations. She holds a Bachelor of Arts (Welfare Studies), M. Counselling and M. Education (Adult Education).



Captain Christine Gee
Community Development Consultant

Christine's 20-year Australian career in nursing, midwifery and community health created the foundation for the primary health and community development work she undertook in Papua New Guinea from 1995-2012. It was during that time that Christine gave her life to Jesus and eventually became a soldier and then officer in The Salvation Army. Since 2012 she has been the Divisional Mission and Resource Director, Social, ACT & South NSW Division.



Casey O'Brien
Social Justice Advocate

Casey currently advises The Salvation Army on various issues of social justice. She regularly collaborates with their National Secretariat in Canberra, responding to government decisions and policies, which affect Australia's marginalised. She has a degree in Social Sciences and has recently returned from 12 months working with the International Social Justice Commission (ISJC), representing The Salvation Army on various United Nations committees.



Dr. Leonard Warren Drury
Environmental Consultant

Len has a bachelor degree in Geology/Chemistry and a PhD in Water Resources and Environmental Management. He has broad sector experience, working 14 years for the Department of Water Conservation and Irrigation Commission NSW, as well as 23 years as an international consultant across 38 countries.



Leigh Cleave
Fundraising Advisor

Leigh has been working in the area of fund development for the past 18 years, working in the not-for-profit industry in healthcare, medical research and social welfare. Leigh has developed and led successful teams in the area of direct marketing, community fundraising and capital campaigns and is currently the Territorial Fundraising Director for The Salvation Army, Australia Eastern Territory.



Ian Jones
Social Enterprise Development Consultant

Ian combines his experience in international business with his work among emerging social entrepreneurs to create innovative, human-centred solutions to poverty. He is the executive director and co-founder of the Agile Development Group, which is currently working with food security and income-generating projects in Cambodia.

Special thanks and appreciation for their contributions as Board members is given to:

- Major Karan Ross** – Child sponsorship coordinator – served until July 2013
- Major John Rees** - served until December 2013
- Lt-Colonel Merv Rowland** - served until December 2013
- Julie Archer** - served until April 2014

Our Supporters

Sandra Mortimer

I was turning 50. I had so much to be thankful for – being raised in an affluent society as an educated woman and an Australian citizen. I had been born at a time and into a society where women were mostly encouraged to be strong, get educated and determine their own life choices.

I decided to ask my friends and family to consider making a donation to a current SAID project in lieu of giving me a gift at my 50th birthday party in May this year.

I arranged for posters and brochures explaining the SAID Strong Women and Chick Effect projects to be displayed at the party venue and in my party speech, I shared my personal passion to give back to women in developing nations. I raised over \$500 through the generosity of my friends and family.

Salvos Stores

Salvos Stores is in its seventh year of partnering with SAID. For so many years, Salvos Stores staff and volunteers have been providing great outcomes in all areas of The Salvation Army's Mission.

During our 2007/8 Strategic Plan, our team at Head Office looked for ways that we could bring a tangible 'feel' to the efforts of our people in all areas of our business unit and in particular, where they and our supportive Customers, could see the fruits of our combined Community effort. This started quite humbly with Overseas Officers support.

We quickly moved into Child Sponsorships and now we are a familiar and constant supporter of most endeavours by SAID.

It is no secret that our team are committed to all their programs, and we will continue to provide this vital partnership with our full support into the future.

Weerona Village – Aged Care Home

Our Sunday Chapel congregation is a "Village Church", which is a fellowship of residents, and visitors of diverse church backgrounds.

Years ago the attendees, decided to dedicate the weekly Sunday collection for the exclusive purpose of supporting special projects in developing countries and an allocation group of four persons was formed to implement the "Overseas Help" scheme.

The "Overseas Help" has been in operation for at least twelve years, currently using Salvos Gifts as the key area of support.

Jennifer Smith, Temora Corps, NSW

My God is the God of the nations. My God is a God who calls me to value, to invest, to multiply the blessings I have been given. My God is a God who sees the powerless, the hungry and the hurting.

I cannot go to every nation. I don't have skills in financial management. My country, whilst still having many who struggle, is not without power, without food, without medical services.

That is why I partner with The Salvation Army International Development (SAID) Office. I know that they use the blessings I have been given and multiply them, to the glory of God. The projects supported are evaluated and chosen because they not only provide a release from poverty, but because they tackle the root causes of poverty – discrimination, lack of education, resource insecurity, preventable illness and most of all voicelessness. SAID projects are not provided to vulnerable people by white, middle class experts from other nations, rather they are the Christ-driven outflowing of local corps, delivered by local champions and designed so that contributors are fully aware of where money is going. As well, I can be confident that if people, moved by the love that is being shown to them, want to explore more about our great God there is opportunity for them to do that in a supportive corps. I am equally reassured that this is not a requirement for receiving help, just as Christ himself healed without theological questions.

The SAID team serve God faithfully all over the globe, and I am proud to partner with them.



Stock Image. Used for illustrative purposes only.

Our Overseas Partners

To maximise effectiveness SAID's geographic focus is on countries that are or have been Partners in Mission. A Partner in Mission is a term given to Territories that have been linked together by The International Salvation Army - based in London - to support each other financially and in ministry.

The funding provided to the implementing territories is essential for the ongoing ministry of The Salvation Army. Our Office supports them by funding mission and evangelical projects through non-tax deductible funds, as well as development projects with tax deductible funds.

The current Partners in Mission for The Salvation Army Australia Eastern Territory are Hong Kong, India Northern, Tanzania, Papua New Guinea (PNG), the Solomon Islands and Latvia.

At times it may be necessary to expand or limit our geographical focus based on the countries' capacity to undertake new projects, their good track record of communication and accountability, their location within the Australian region and their listing as a developing country by the Australian Minister of Foreign Affairs.

We asked our partner countries and co-funding territories how they have experienced our support in the past year and here's what they said:

KENYA – Partner Country

The SAID team have been so supportive. Through the child protection training many people have gained the knowledge on how to protect and keep our children safe from abuse. The Turkana livelihood development project will reduce the chances of poverty and increase the living standard of the local people.

The SAID team have guided us in developing the

two proposals for Nambalayi Primary School. We would value more training on income generating activities to encourage sustainability and to learn from the successes and failures of other projects. Hopefully our relationship will grow stronger as we continue working together for the glory of God.

HONG KONG – Partner Country

The SAID team supported us to raise funding, and gave us constructive suggestions on how to address gender, environmental and disability issues during the project design as well as implementation and reporting. After the field trip we identified that our partnership would be further improved by having a meeting with our leadership in Hong Kong to debrief, a feedback meeting with the regional project team in China and to also read the SAID project team's field trip report.

INDIA – Partner Country

Through the technical support of the SAID team we have been able to develop a Mission Support and Community Project Strategic Plan for 2013 - 2016 and have established a Projects Board.

Visiting needy communities with the SAID Team helped us identify and prioritise need. Through their guidance we have improved our reporting, proposal preparation and documentation of projects for future learning. The SAID website has shown us the value of transparency to improve public understanding. Through the Literacy and Livelihood Program, Hindu and Christian communities have come together. We also observed the SAID team's missionary spirit towards the community work when they were eating the food by hand rather than with a spoon and socialising with the poor.

PAKISTAN – Partner Country

The SAID team are very supportive of our projects. They not only appreciate the good work which we are doing but also support growth areas in our team. We learnt new ways



to make our work effective. We look forward to future mutual sharing on community-driven projects and the successes and challenges of similar programs in other territories. During the monitoring visit, we discussed the concept of literacy and non-formal education including a program for the capacity-building of local village youth as teachers. This resulted in the successful launch of a literacy teachers training program. We have also met with learners and teachers and shared our thoughts on sustainability, including the establishment of Community Learning Centers.

MALAWI – Partner Country

The support Malawi has received from the SAID team has been consistent and very helpful. In addition to funding for projects, the staff's availability to communicate out of work hours to accommodate the time difference, and to work through proposal and budget issues together has been invaluable. Visits to the country have been essential to give the SAID staff an understanding of the challenges that are faced in Malawi and to allow for more meaningful discussion of projects. It feels and is very much a "partner" relationship.

ZIMBABWE – Partner Country

Our partnership with SAID is greatly valued. In particular their visit to Zimbabwe Territory was helpful for us. It promoted mutual understanding, and the shared knowledge and experiences helped us a lot. SAID left us inspired and encouraged in our projects work and we look forward to continuing the partnership.

SWITZERLAND - Co-funding Territory

It is a pleasure to work with the different SAID project coordinators. They have a simple way of communicating. They are also simultaneously

serious and flexible in their approach to addressing project management. We have the feeling that the approach and way to conceive 'development' is similar. We follow the same standards and while we might value some specific issues and tasks differently, we think that our ways of working contribute to each other positively and are complementary. As a summary, SAID is one of our favourite partners to work with and we hope that our relationship continues to be strengthened and deepened.

UNITED KINGDOM – Co-funding Territory

In working with the SAID team, we have felt a strong sense of teamwork and collaboration to offer implementing territories consistent support and information. Our joint project design and monitoring visits have added value to the quality of the project support by providing two perspectives, as well as forums to brainstorm the challenges and successes we individually face in supporting projects. We also believe the implementing partners feel well supported and are more able to efficiently plan for a joint visit. On our recent visit to Malawi, it was very helpful to visit some projects supported by SAID and learn from them.

NORWAY – Co-funding Territory

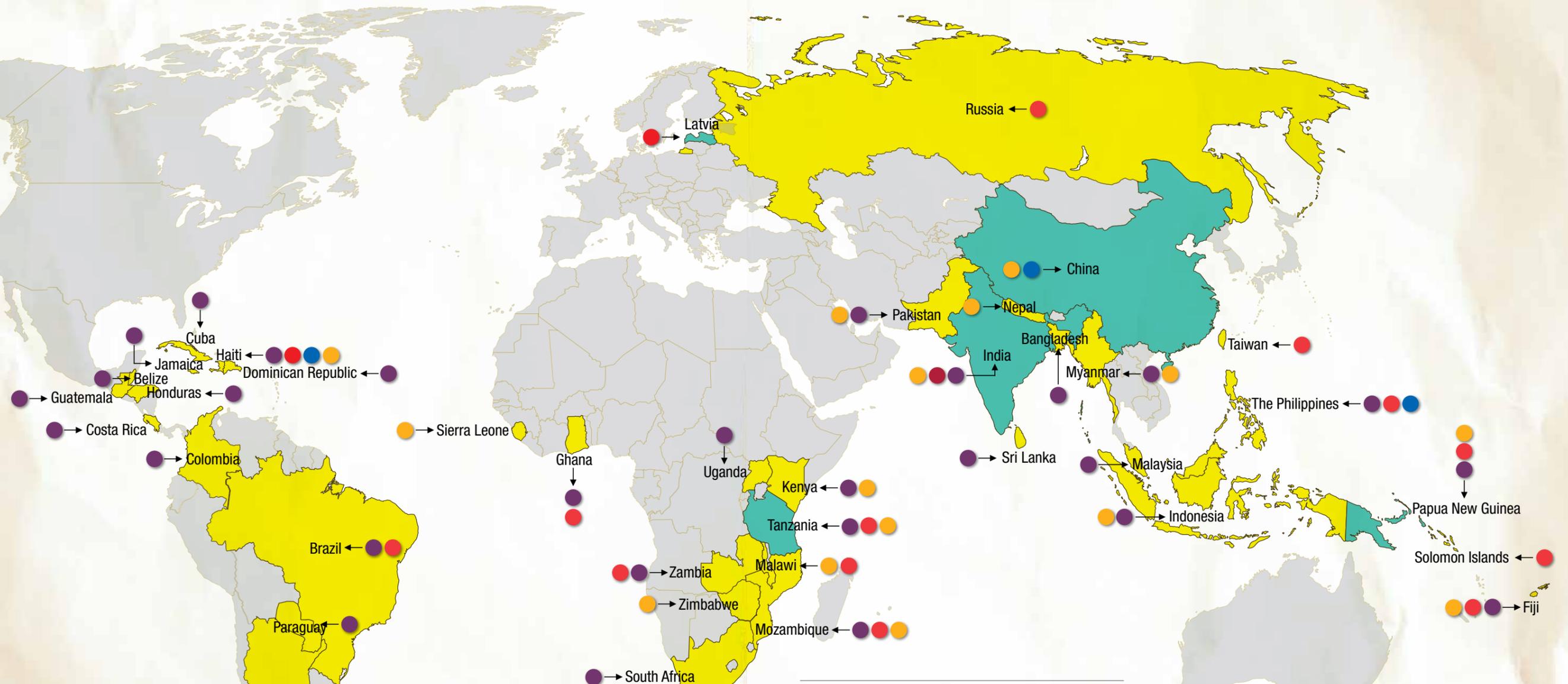
In 2013 we worked with the SAID team on projects in Kenya and in Myanmar with plans for a future partnerships. We have been very satisfied with the partnership with the SAID team.

We commend them for their good work at keeping us informed and inviting feedback. We see the value of partnership, travelling together for project visits and would hope for more opportunities to share experiences in this way in the coming years.

Our Global Response

The Salvation Army is unique in its nature. A **worldwide network of 126 countries** allows us to establish partnerships to share knowledge, combine resources and finances and establish initiatives that maximise benefits for developing countries.

 Partners in Mission



Countries where we distributed funding during 2013-2014:

-  Development
-  Mission Support
-  Sponsorship
-  Emergency Relief

Our Endorsements

ACFID Full Member

The Australian Council for International Development (ACFID) is the peak Council for Australian not-for-profit aid and development organisations.

The Salvation Army (NSW) Property Trust is an ACFID member and a full member of the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice.

As a full member to the ACFID Code of Conduct, we are committed and fully adhere to conducting



our work with transparency, accountability and integrity. More information about the Code of Conduct can be found at www.acfid.asn.au/code-of-conduct.

Australian Government - Base Accreditation

The Australian Government accreditation provides assurance that our organisation is well-managed and capable of delivering quality development outcomes. It provides funds to the SAID Office for approved development projects on a ratio basis of 5 to 1.



Australian Government
Department of Foreign Affairs and Trade

Government Partnerships

The Australian Government provides grants to the SAID Office to implement our own aid and development programs through two channels:

Australian NGO Cooperation Program (ANCP)

ANCP supports us with funding on a ratio basis. During the financial year 2013-2014, the ANCP's contribution of \$150,000 was used in Turkana, Kenya West.

The three-year Turkana Livelihoods Project aims to address the root causes of poverty. Working with 30 communities in Western Kenya.

The project addresses four key areas to improve the health and livelihoods of the Turkana people.

➔ **Livelihood income generation** - Develop and improve traditional sources of income, including beekeeping. Livestock improvement and management techniques will be implemented in liaison with livestock extension workers. Groups of women will be trained to develop their skills in crafts to sell in the market, including improving access to markets and the establishment of Village Savings and Loans groups to manage their money.

➔ **Food security** - Encourage and train communities on the use of drought-resistant crops and agricultural practices that use minimal water. Community demonstration plots will be established where the community can learn about agricultural methods as a viable addition to grazing stock.

➔ **Water and sanitation** - Improved access to safe and clean drinking water in each of these communities through construction of easy to use and maintain technologies such as shallow wells, solar powered pumping bore holes and water pans. Beneficiaries will also be educated in the safe use, handling and storage of water. Water management committees will be established to decrease conflict over water and access.

➔ **Education access and quality** - Promote the importance of education, in particular for girls. Turkana people generally attach little importance to formal education. Girls are often married off early. Of those that do go to school, two-thirds will drop out before sitting primary school exams. Community awareness campaigns will focus on early childhood and primary school education. Teacher training and the establishment of school management committees will be a part of this project.



Church Partnership Program (CPP) in Papua New Guinea

The Salvation Army is one of seven churches in Papua New Guinea supported by the Church Partnership Program. The program received \$998,714 from the Australian Government.

The program seeks to strengthen institutions, such as churches, who are active partners in building capacity for community development. It ensures churches are practising and promoting accountable, transparent and participatory governance and that community livelihoods are enhanced by the quality and reach of service delivery.

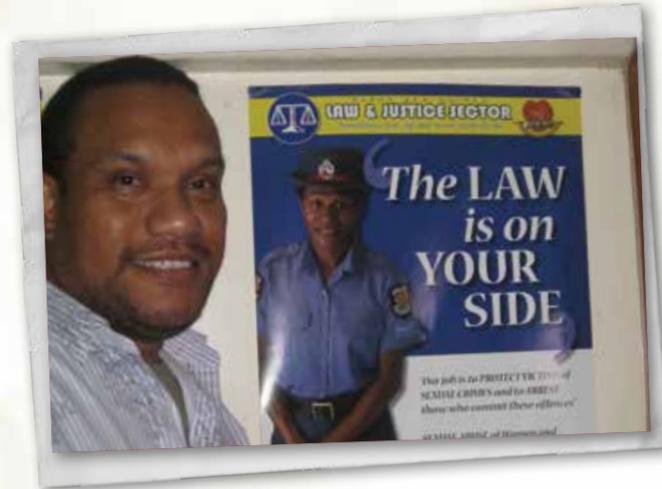
Some of the individual projects within the program include: Restorative Justice, Village Health Volunteer programs, facility upgrades, health staff capacity-building, the provision of post-secondary education, skills training for people living with AIDS, teacher training, literacy and CARE Coffee.

Restorative Justice Project

The Restorative Justice Project seeks to prevent and reduce crime and conflict in PNG, through improved community awareness in areas such as crime prevention, criminal justice and community lifestyle reformation. It also involves the rehabilitation of prisoners from Bomana Prison in Port Moresby.

Restorative Justice seeks to help young offenders understand the consequence of their actions and to make amends to the community. It provides a way of integrating law and justice processes with community development activities.

As part of their pre-release program, they receive counselling, literacy classes and involvement in the Restorative Justice Program. They are granted day release from Bomana Prison to attend village awareness meetings with The Salvation Army Co-ordinator. There, they speak to the local community about the need to take ownership of their own lives in a positive way, rather than to get involved in alcohol abuse, violence and crime. They also share about their prison experiences. These sessions have had a



positive impact on those most vulnerable in the community.

Over the past four years up to 10,000 people in 17 local communities have been educated in crime prevention. In addition, the Justice Team conducts monthly monitoring visits, speaks with Village Counsellors, Magistrates, Village Chairmen, Salvation Army Officers and other churches, involving them in training and awareness. Local village leaders also receive training so they can extend the program to other areas. These measures have resulted in a reduction of crime.

This year, 20 prisoners from Bomana Prison have been released back into their village communities and given a chance to change their lifestyle.

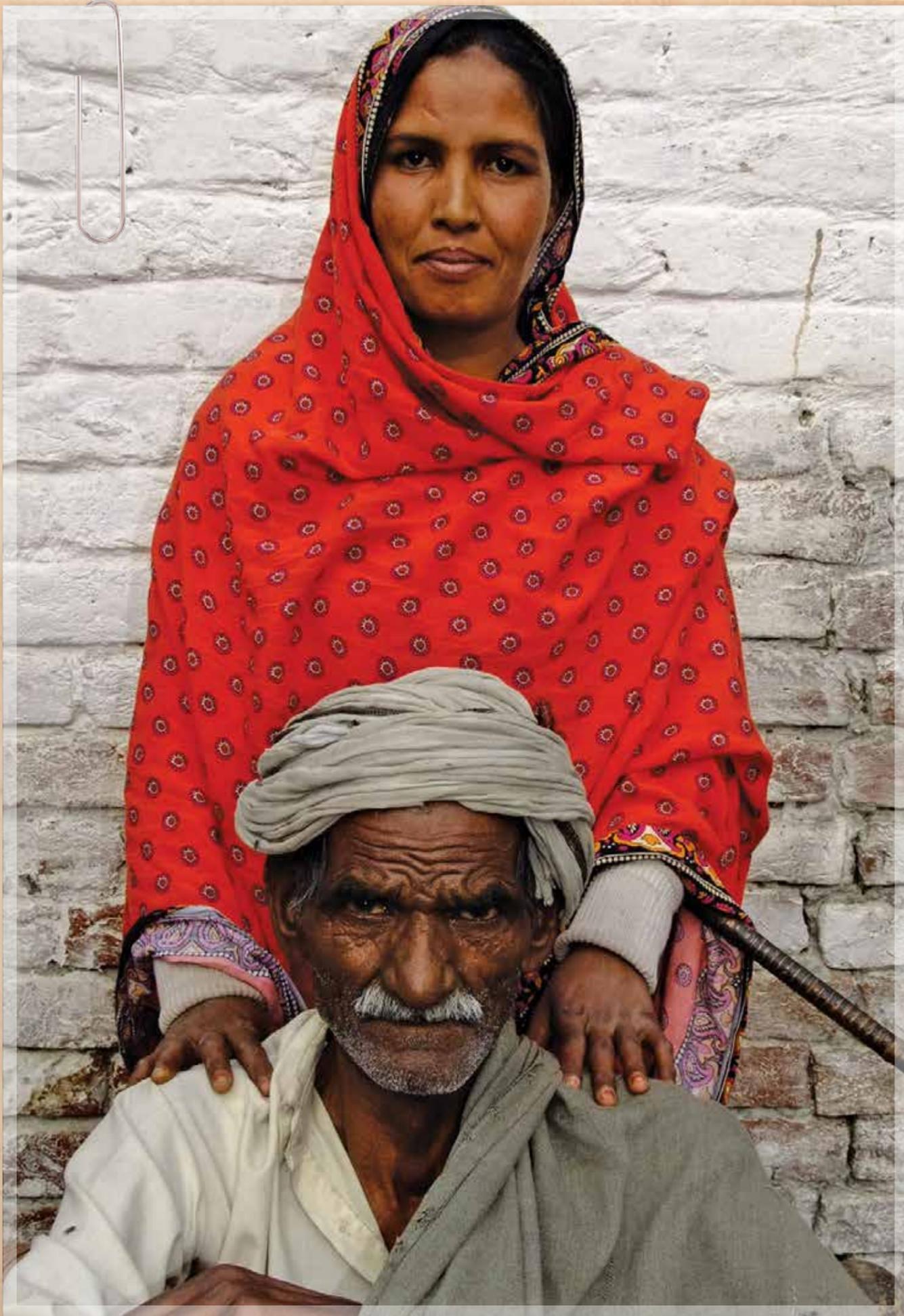
Story of Change

A young man from Barakau, a village near Gaire, was in prison serving a 40-year life sentence. He became involved in the Awareness Training Program and participated in the counselling that was offered to him at Bomana Prison by The Salvation Army. He has now been released on parole, returned to his village and is married with two young children. He continues to be involved in the program and often accompanies the Coordinator when he is visiting other villages to talk about his life and the change it has made to him. He is visited by the Coordinator on a quarterly basis and is offered further counselling.



“Churches are practising and promoting accountable, transparent and participatory governance...”





Highlights Of Our Year

This Annual Report covers our activities and performance for the period 1 July 2013 to 30 June 2014. The information included within has been prepared to satisfy specific reporting requirements of the ACFID Code of Conduct. The provision of information on our activities, our performance and our operations in this Annual Report is one of the ways in which we seek to satisfy our accountability obligations. The financial figures in this report have been audited by KPMG.



Summary of projects and funding

Program	Number of projects supported	Number of countries supported	Funds sent
Development Projects (Including Australian Government funded)	52	15	\$3,191,708
Mission Support Projects	44	15	\$519,663
Overseas Emergency Relief Projects	5	3	\$754,441
Sponsorships	2,124	29	\$574,148

Our Development Approach

The overall goal of The Salvation Army International Development Office is to contribute towards the alleviation of poverty with quality interventions. We are committed to addressing the United Nations Millennium Development Goals within the projects and programs we support, aiming to improve the conditions of communities in a sustainable way and working to bring about positive long-term outcomes.

While our main effort is on community development projects, evangelical and welfare activities are also undertaken. In addition, we support relief work in emergency situations where assistance is provided to ensure basic human needs are met.

We undertake advocacy activities aimed at changing systemic causes of poverty and disadvantage. We liaise with the International Social Justice Department of The Salvation Army based in New York and work with other Salvation Army international development offices around the world.

Key Development Principles

The Salvation Army International Development Office abides by the following development principles when selecting projects to support.

SUSTAINABILITY:

The project will provide long term benefit to the community long after the project is completed.

COMMUNITY INVOLVEMENT:

The intervention is appropriate to the setting and sympathetic to the situation. The project has involved the community in the design stage and has community support. In projects that involve the building of facilities the community has contributed in-kind, either materials or time.

INCLUSIVENESS:

The project does not exclude any person based on ability, race, religion, gender or age.

EMPOWERMENT:

The community has ownership over the project and the project seeks to build the capacity of the community to become more empowered and find solutions for themselves.

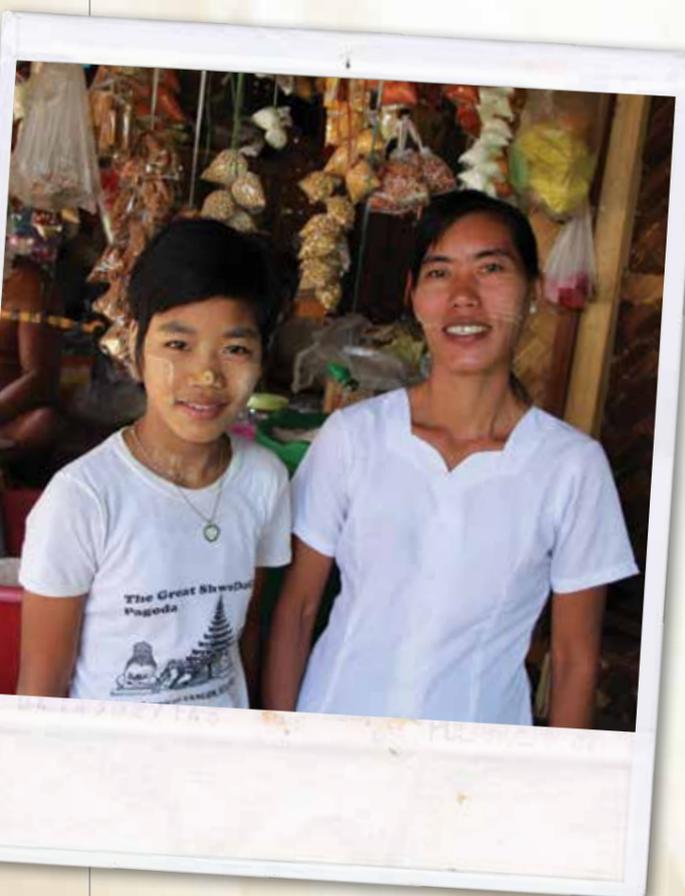
Our Development Priorities

We have a commitment to holistic community development programs through:

- The empowerment of women
- Health education and combating of disease
- Facilitation of education for children and adults
- Child-focused development
- Improved access to clean water and sanitation
- Livelihood and income-generation activities



“We are committed to addressing the United Nations Millennium Development Goals...”



Empowerment of Women

We recognise that women are central to economic and social life and must have equal participation and access to employment, resources, opportunities and services if sustainable development is to be achieved.

India Northern Territory: Community Empowerment Program

Funding Source: Self Denial Appeal.

Total Beneficiaries: 3,447 women.

Project Description: The Salvation Army India Northern Territory has implemented community health and development programs for disadvantaged families since 2004 in order to empower women physically, socially, economically and spiritually. They do this through assisting them to form Self Help Groups (SHGs). This year there are a total of 7,512 group members in 626 SHGs participating in income-earning activities. This enables them to feed their families and care for their children, without resorting to money-lenders. The groups have also participated in health awareness training and are practising their skills through the SHG members in their local villages.

SOLVING PROBLEMS

Women are changing old culture and customs. They are able to make collective decisions to solve problems. The women are earning money and supporting their husbands and children. There is awareness among the women about their rights and they are sharing this with other community members. The respect for women has increased in these communities.

COMMUNITY LEADERSHIP

The community's mindset about women's roles has shifted for the better. More often, women are taking on leadership roles and are involved in

social and political decisions along with domestic decisions. Women are accepted community leaders, resulting in greater personal self-respect amongst women.

SUPPORTING FAMILIES

One SHG member struggled with her husband's gambling. He was responsible for the family's money and spent it gambling. When his wife asked for money he always quarrelled and beat her. The SHG members counselled her husband that if his wife were responsible for their money then she could fulfill the needs of their family, instead of it being lost in his gambling. He realised what they said was right and allowed his wife to manage their money, asking her for money when needed.

ERADICATING INFANTICIDE

When a SHG member, already a mother of five daughters, learnt that she was pregnant and was again going to have a girl, she wanted to get an abortion. She was worried about the financial stress another future dowry would have on the family. The SHG members counselled her not to do so as they could assist her to improve the family income. She agreed to continue with the pregnancy and is very happy now. She received a loan from a bank through the SHG and started a brick-making business with her husband. They are now earning enough money to fulfil the needs of their family.

DEFEATING PREJUDICE

In one village, there was a disagreement between two SHG members due to being of different castes, one from a high caste and another from a low caste. The field organiser helped them to understand that all of us are human beings and equals. We all have blood the same colour. Now they are sitting together, visiting each other's houses and sharing meals together.



Tanzania: Microcredit Development Partnership

Funding Source: Salvos Gifts / Self Denial Appeal

Total Beneficiaries: 335 women.

Project Description: The Salvation Army Microcredit Development project (SAMIDE) aims to equip women to start their own small businesses through microcredit loans, training in business management and entrepreneurship. They also receive education in health, hygiene and literacy. Women are grouped into Self Help Groups to support and keep each other accountable. They each take out an initial loan and when the whole group has paid back their loans, they are then able to apply for a larger loan.

Beneficiaries

LUCIA

"Before I joined SAMIDE I had one knitting machine and had a small business knitting jumpers. Through the training I received in SAMIDE I learnt how to expand my business. With my first loan I was able to buy more wool and with the capital from my increased business and the second loan I was able to buy a second knitting machine. Now I am able to train students how to knit and currently have two students that work with me."

DOTO LUKALI

"My SHG group has a joint business selling water. We saw an opportunity and approached the local government to connect the water. We charge 25 shillings per bucket of water, which earns us around 100,000 shillings per week (\$65). We pay

the local government a fee based on the amount of water used, which normally ends up around 20,000 to 25,000 shillings per week (\$13-\$16). I also have a business as a food vendor. This business earns me around 7,000 shillings per day (\$5). Before SAMIDE I just had the food stall, but with the loans I was able to improve that and join with other women to start the water business. In the future I would like to expand my businesses and build a shelter near the water point."

SELF HELP GROUP

"As a group through SAMIDE we started a cloth embroidery business. Each of our cloths sell for between 30,000 to 50,000 shillings (\$9-\$32) depending on the level of embroidery. We each have another business as well as this one. With what we have earned through these businesses we have been able to pay our children's school fees. One woman in the SHG has been able to start her own business selling clothes for extra income. As a group, because of SAMIDE they have also started another business working with children at risk. They have established a performance group for weddings and other events. They sing, dance and perform plays."

MWAJUMA ASTHUMAN

"Before SAMIDE I had a shop selling food where I made around 100,000 shillings per week (\$65). With the loans from SAMIDE and the capital from my shop I was able to buy a small store selling soap and other goods. I now run this shop and employ staff. Because of SAMIDE I have been able to double my income. I am a mother of four, three of which are school age and I am able to now pay their school fees."



Health Education and Combating of Disease

When effective health education is provided, particularly to children, adolescents and pregnant women, there is a much smaller risk of poverty being transferred to the next generation. In addition, infrastructure for healthcare produces much higher outcomes in community health.

Indonesia: Health Education and Growing Your Own Nutrition

Funding Source: Salvos Gifts / Donations.

Total Beneficiaries: 1,500 women and youth.

Project Description: Statistics show that there is a very high rate of maternal and infant mortality in Indonesia. To combat this The Salvation Army in Indonesia produced teaching modules to give health and agricultural training to women in local communities. Topics covered included a healthy home, safe motherhood, signs of malnutrition, proper nutrition for mothers and their infants, growing your own food and making compost for gardens. All training materials have now been

completed and printed and have begun being distributed. Each module comes complete with a colour flip chart, teaching notes and power point presentation.

NORTH SULAWESI

The first training seminar for women was completed in North Sulawesi. The education program for bag gardens and composting was received with great enthusiasm. The ladies felt that these were simple enough tools that could be easily adapted for their use. The opportunity to take home an instructional pamphlet was also beneficial. The women were also provided seed packets to use in growing their own vegetables at home, including chilies and tomatoes. The program has also been taught at The Salvation Army Training College and a local girls home in Bandung with great success. The students are readily incorporating the systems and are already reaping the benefits. Many are looking to expand their garden with each additional harvest.



Singita Joseph

Ainess Robert

Chiriniga Corps

Malawi: Sustainable WASH Program

Funding Source: Self Denial Appeal.

Total Beneficiaries: 7,500 families.

Project Description: Several areas of Malawi suffer due to lack of access to safe drinking water. Many people, often women and children, walk long distances each day to find adequate water. The reliance on rivers means that health problems are common due to water-borne diseases. Furthermore, up to 20% of boreholes previously drilled are inoperable due to poor upkeep and lack of training in maintenance.

This project aims to improve access to clean water and sanitation in 30 communities across Malawi.

A borehole with associated run off tanks and treadle pumps, will be built in the selected communities and training will be provided to build their capacity for local management of the boreholes. Sanitation will be improved by constructing two toilet blocks. Training will be conducted in hygiene to reduce water-borne diseases. Appropriate technology will also capture, store and use borehole run-off water for the benefit of the community. Training and basic materials to improve agricultural techniques will also be provided.

Beneficiaries

SINGITA JOSEPH – WATER COMMITTEE CHAIRWOMAN MKOLIMBO 1

“There are 280 families that use this borehole. We each pay 50 kwacha per month (\$0.15c) to use the borehole which goes towards maintenance. There are 30 people trained in

maintenance. Before we had to walk to the river, five kilometres away to collect water, which was not that clean and we would get cholera and dysentery. Now the borehole is very close to our houses so we have more time to work on our farms and on income-generating projects selling fruit and vegetables. As the water is so close to us now, we don't need to take our children with us to help with carrying the water. This means that they no longer miss school.”

AINESS ROBERT

“As a part of this project we planted maize using conservation agriculture methods. The maize was vandalised and burnt down, so we planted again and improved security. Normally we get 10 bags of maize. But we have fertilised with manure and we are expecting to get 50 bags of maize this season. This project has meant better food security for us, and the excess we will sell. We have also started a tree nursery. Some trees will be used for firewood and others will improve the soil quality.”

CHIRINIGA CORPS

“Before the borehole we were leaving the house at 3am to collect water. We had to walk 5-10 kms every morning. The distance and time taken to do this resulted in us being beaten by our husbands, who thought we were cheating on them. Some of us had been raped on our walk to collect water and now have HIV/AIDS. Our children were also late or not attending school as we would sometimes not get back in time to get them ready. Since this borehole was drilled and opened in 2013, we can get our children ready for school and we are no longer fighting with our husbands. We also don't risk being raped when going to collect water.”



Facilitate Education for Children and Adults

Through a number of key programs we are offering access and better opportunities for education for the most disadvantaged. Access to education creates the possibility for children and adults to have a self-sustaining future.

Pakistan: Building Advanced Strong Sustainable Independent Communities (BASSIC)

Funding Source: Salvos Gifts / Self Denial Appeal and Pakistan Disaster Appeal.

Total Beneficiaries: 2,500 families.

Project Description: BASSIC is creating improvements in the situation for disadvantaged and marginalised communities in Pakistan.

Through literacy initiatives, Christians, Muslims and Hindus are living and learning together. Locally trained teachers for Adult Literacy programs are of key importance in strengthening the foundations of the literacy promotion program at village level.

Beneficiaries

While BASSIC literacy classes have a focus on the education of women and teenage girls, space can be made available for men in the classes. In a small community in Khanewal, a 90-year-old man along with his son joined the BASSIC literacy class. When asked what motivated him to join the class, he shared his story:

"I was a farmer my whole life. Since my early days I was working in the fields and tending to livestock and there was not a focus on attending school. We were very busy and the priority was on farming. I was happy. In the early morning it is very peaceful working in the field. But now that my children work in the fields I have the time. I wanted to be able to learn to read and if I became literate, then I could read for myself." The books

he learnt to read with were functional literacy books about Agriculture and his literacy teacher was his adult granddaughter.

MANY OTHER MEMBERS OF THE LITERACY CLASS ARE ALSO BENEFITING:

"Before, whenever I had to go into urban areas, I was unable to read the signs on the buses to know their destination. There were times where I wanted to go to Lahore (4 hours north) but could not read which was the correct bus to take and ended up in Karachi (11 hours south)! Now I can read so I know which bus or train to get on. Now I am also able to read the electricity bill. Before, we were unaware of how much we needed to pay and the due date of payment. My son is in the eighth grade. Now we can all check the homework of our children. I can read the marks he gets from school and they are good marks."

"Literacy is easy, it is a source of pride. It enables us to turn on the light to knowledge. We have removed illiteracy from our lives."

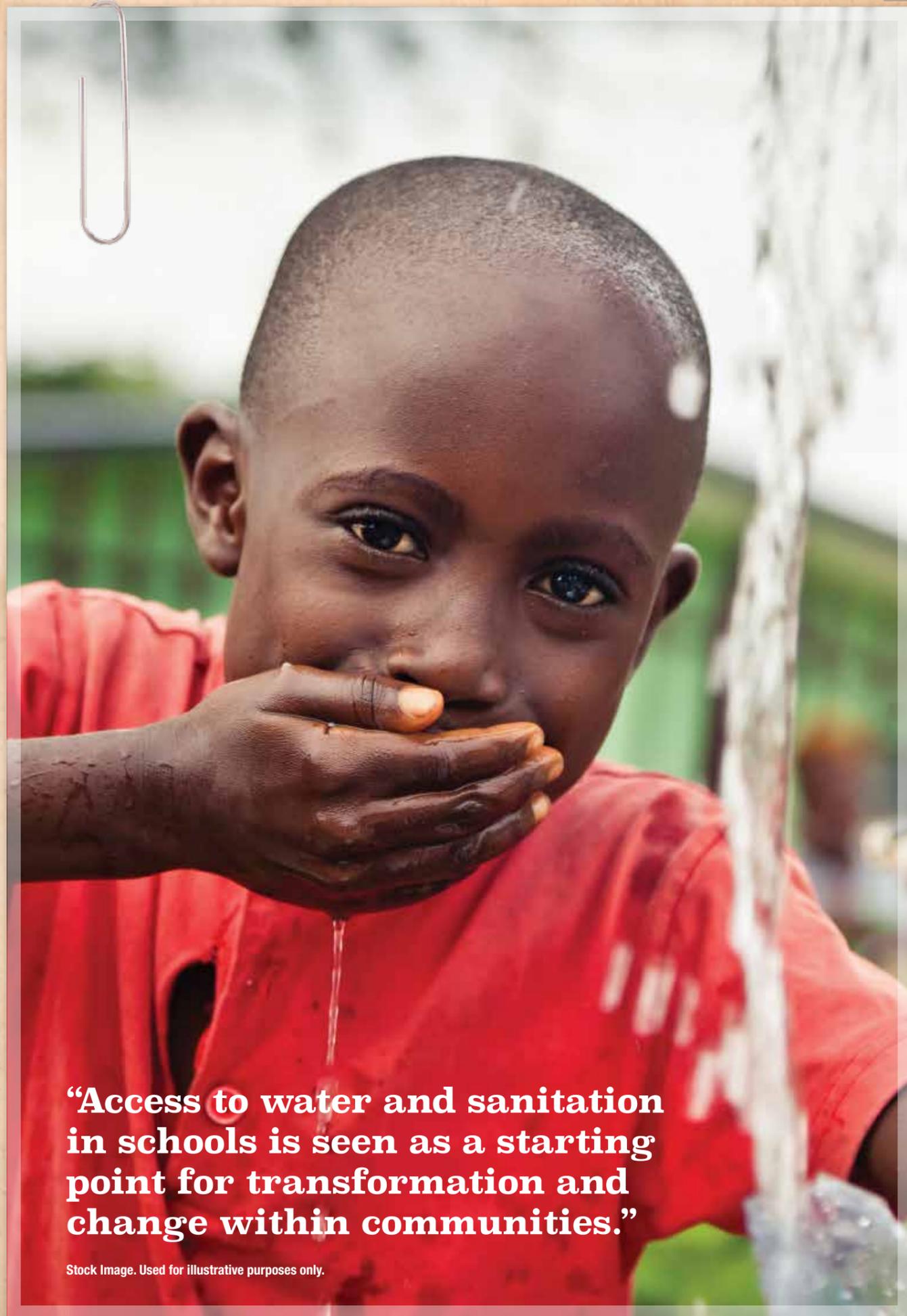
"Now we are literate, we can read books, recipes, travel signs, advertisements, electricity bills and we know how to make a budget for the home. Every night we can check the homework of our children in our national Urdu language. If we are living with our in-laws, we now have the skills to write letters to our parents."

We asked the men, what difference do they see in their wives and daughters? They said: "At first they were only talking in the Punjab local language. Now, they mostly talk in the National Urdu language. They are making very good food and different dishes. Before they were unable to read and write but now they are teaching us. The demeanour of the women has changed. The way they sit and carry themselves is different, they are now speaking up."



"Now we are literate, we can read books, recipes, travel signs, advertisements, electricity bills."





“Access to water and sanitation in schools is seen as a starting point for transformation and change within communities.”

Stock Image. Used for illustrative purposes only.

Child-Focused Development

When children have a good start in life, it significantly reduces the risk that they will continue the cycle of poverty with their own children. Through centre sponsorship and child-focused development projects, our office continues to work towards global best practice to ensure that vulnerable children are provided with the core aspects of childhood well-being.

Kenya East: Water Sanitation and Hygiene (WASH)

Funding Source: Self Denial Appeal / Donations.

Total Beneficiaries: 26,400 people (5,082 women, 4,158 men and 17,160 youth).

Project Description: Access to water and sanitation in schools is seen as a starting point for transformation and change within communities. Building on the successes and lessons learnt from the original WASH Project, this new project phase uses a strong community-driven approach, utilising local resources and knowledge which, when released in the right way, can enable communities to bring about real and lasting change. Helping build a better future for their children.

The key component of the project addresses WASH related problems of the community, while at the same time targeting areas such as health, nutrition and agriculture. The program is centred around the initiatives of the communities, to ensure a higher degree of sustainability, participation and community ownership.

THE FOLLOWING RESULTS ARE ALSO EXPECTED:

- All selected schools have access to clean water at least 80% of the time in a year.
- All selected schools in the community have access to sufficient pit latrines for boys and girls.
- At least 80% of pupils who know about the three main times when to wash their hands.
- At least 80% of pupils know about the connection between water borne diseases and lack of hygiene.
- At least 80% of pupils have access to facilities for hand washing within a 5m distance from the pit latrine.
- At least 80% of pupils have soap available at the hand washing facility.
- At least 80% of girls at puberty age have access to sanitary towels.
- At least 80% of the families living in the community have access to clean water which is no further than two kilometres away from their households.
- At least 80% of families living in the community have access to individual owned pit latrines.
- At least 80% of the families living in the community have three meals per day.
- Mortality rates in children under-five years of age are reduced in the targeted areas as a result of increased preventative health interventions and training.



Improving Access to Clean Water and Sanitation



Providing access to clean water, building toilets and teaching good hygiene practices make an enormous difference in a community's health outcomes. It can mean the difference between sickness and health, equal educational opportunities for boys and girls, and even life and death.

China: Drinking Water Supply Program in Bengmiao Community

Funding Source: Self Denial Appeal.

Total Beneficiaries: 1,939 people (1,596 farmers, 328 primary school students and 15 teachers).

Project Description: Bengmiao community consists of 21 natural village groups that are scattered in the valley. The current water supply can only meet the needs for 10 out of the 21 village groups. The water source is a small stream that provides drinking and irrigation water for Bengmiao community and the nearby areas. In the drier months, the stream is not able to provide enough water for both drinking and irrigation for the communities, which has caused conflicts between the Bengmiao community and its

neighbours. The Salvation Army will build a new water supply system to provide drinking water to the homes of the remaining 11 villages and the local primary school. The clean spring water will be sourced from the top of the mountains.

India Northern: Safe Drinking Water at Four Schools

Funding Source: Salvos Stores.

Total Beneficiaries: 727 people (50 women, 50 men and 627 school students).

Project Description: The Salvation Army in India Northern runs many schools, some with boarding house options for students traveling from rural areas. During the summer season, the temperature can rise up to 46 degrees, making students, teachers, boarders and visitors face difficulties getting cool and clean water. In the rainy season, water is available, but the current source is not clean and so water diseases spread among the children.

This project provides a safe water supply for the schools and accommodation units, improving standards and strengthening relationships with the community.



Photo used for illustrative purposes.

“Clean water can mean the difference between sickness or health, even life and death.”



Livelihood and Income-Generating Projects

Developing livelihood projects in disadvantaged communities not only provides families with an income to meet their daily needs, it creates access to health, education, provides food security and a sustainable future for the whole community.

Tanzania: Livestock Keeping

Funding Source: Donations / Easter Appeal.

Total Beneficiaries: 2,700 people.

Project Description: This program aims to improve the income and nutritional status of poor households in rural communities by increasing

the quality and quantity of livestock. The project integrates local resources and expertise to improve education and training in the zero-grazing method of keeping animals. This reduces the time taken to look after the animals and also means that manure can be collected to fertilise gardens or sell to others as fertiliser.

Self Help Groups have also been established to help community members start small businesses or make improvements to their homes. This has led to the empowerment of women. They now have their own income and can support their families.



Beneficiaries:

Monica Jacob

"Before this project I had nothing. As a part of this project I received a goat, which I bred and it now has offspring. I also joined the Self Help Group and have taken a loan to buy a business selling vegetables. With the profit from this business I bought a bike and with the rest of the profit and a small loan, I was able to buy a plot of land to farm. I now farm maize, wheat and peas to feed my family. In the future I plan to take out another loan and open a sardine stall."

Josephine

"Through the SHG associated with this project, I have been able to take a loan and I am slowly building my house until it is finished. This project has given me a voice in the community and I am now able to make decisions. I have felt empowered to take it upon myself to improve my home by taking out loans from the SHG. Through what I have done, I hope that my children in the future, will be strong and feel empowered to do things for themselves."

Mama Israel

"Before this project I was just a farmer and had nothing. After joining this project and receiving a goat and joining the SHG, I was able to take out a 50,000 shilling (\$32) loan from the group to start a small café. From this café I earn about 15,000 shillings per week (\$9). I get up in the morning and tend to the farm and then I open my café from 10am to 6pm. Now I am able to pay

for my children's education and medicine when they get sick. I have six children, four of whom are in school. Before this it was a struggle to find the money, now I know that I have it and can afford these things."

Flora Joan

"Before this project I had 10 goats and some cows that were open-grazing. Since I received another goat with the project and started the zero-grazing method I have been able to breed more goats. I now get two a year and I have been able to avoid conflicts with my neighbours because my goats don't eat their crops while grazing anymore. As the cross-bred goats are worth more money when I sell them, I will get a better price. I also plan to sell their milk. Through the SHG I borrowed money for a stall to sell sardines. With the savings I have bought cement and sand to make improvements to my home. I plan to finish my home and when the goats are older sell some of the offspring and buy an ox to work in the fields."

Zambia Mayaji

"I used to have a small tailoring business that I ran from the living room of my home. As a part of this project I received two goats and have been able to breed them, I also joined the SHG and took a loan to buy additional materials so that I could make more clothes to sell and rent a shop. In the future I plan to buy more sewing machines and employ staff. Taking loans from the SHG is good as it speeds up the process. I am able to afford things faster now."



Emergency Relief

Natural disasters can affect a community in numerous and devastating ways. The International Development Office supports the relief of persons in emergency situations to ensure basic human needs are met. Where appropriate, we commit to long-term post-emergency assistance, working hand-in-hand with the affected communities during the recovery and redevelopment stages.

Haiti: School Infrastructure Support

Funding Source: Haiti Disaster Appeal.
Total Beneficiaries: 1,325 (1,294 students and 31 teachers across three schools).
Project Description: The Haitian Ministry of Education estimates that 4,992 schools were affected by the 2010 Earthquake. Of these, 80% were either damaged or destroyed and were therefore closed after the quake.

The Salvation Army operates 48 schools in Haiti with over 10,000 students. Of these, 24 schools

outside of the Port-au-Prince area were damaged in the 2010 earthquake. In keeping with the Haitian government's plan to decongest Port-au-Prince and build up services in rural areas, The Salvation Army has dedicated funds and efforts to rebuilding and repairing nearly half of all Salvation Army schools damaged by the earthquake.

Three schools have been rebuilt through donations from Australians to The Salvation Army Haiti Earthquake Appeal in July, L'homond and Vieux Bourg. This project provided a safe and adequate space for learning, increased the registration capacity of schools in rural areas to accommodate the population shift post-earthquake; and it also included the training of a Salvation Army maintenance team at each school that is equipped to complete minor repairs on school buildings.

L'HOMOND

At L'homond school, students shared how their old school had lots of cracks in the walls and many of the desks were broken. "Now our new

school is nice and clean with new benches and very beautiful." In the classroom they are enjoying the subjects of French and Creole (national language) and they play football and skipping rope during break time. Many children also shared stories about their dreams of becoming nurses, mechanics and doctors when they grow up.

The Principal at L'homond shared that registrations for the Kindergarten class had increased. He regularly has parents requesting their children to join the Kindergarten more than one year in advance. He says, The community really appreciate the new school and say the building represents L'homond. The parents say "The Salvation Army has the best kindergarten in the area, because it is a good school with good facilities."

Edson* is a 13 year old boy who attends The Salvation Army primary school in L'homond. He lives with his family and is the youngest of seven brothers. Edson was living in Port-au-Prince on the day the earthquake hit in January 2010. "During the earthquake I saw a lot of death. A lot of buildings fell down, including schools and houses. People were without a place to live. So many people lived out on the street, including my parents as our house was damaged, so we were also on the street. So we went to the church and for a few days we slept on the church floor. Then my family went to the Dominican Republic for one year and after this we moved to L'homond. I like living in L'homond because it is a quiet area. It is also safe, because it is a close-knit community. People respect each other and there is no trouble." Edson is very happy with his new school and is studying hard for his future. "In the old building, there were big cracks up the wall, now we have a nice new school and it is beautiful. When I grow up I want to be a doctor because I want to take care of sick people. I am studying hard for this." His grandmother, who lives with the family supports him in this; "I dream of Edson becoming a doctor. I want him to be a good doctor. He is not a doctor yet but [he is already practising]. When someone in the house gets hurt, he will bandage the wound." She also had high admiration for the school and the Principal.

She says: "The Principal here is very dedicated. He loves the children and treats them well. He respects everyone. We are not originally from L'homond, but the Principal still takes care of our family. The Salvation Army school also has good teachers that take care of the kids. This is good for my grandson's future".

VIEUX BOURG

Vieux Bourg School is the final school funded through this project. There has been a Salvation Army School in Vieux Bourg since 1972. The current school principal has been working at the school since 1977, first as a teacher and from 1983 till presently as the principal. He is thrilled with the new school buildings, which will provide a safe and clean space for students and teachers. He says: "If there is 100 people that love this school, I am the first one!"

Several students now living in Vieux Bourg moved here from Port-au-Prince after the earthquake and are excited about the new classrooms currently being constructed. Karen's* hometown is Vieux Bourg but she was living with her family in Port-au-Prince when the earthquake hit. Her father and siblings did not survive the earthquake and soon after, along with her mother, they moved back to Vieux Bourg and continued her schooling through The Salvation Army. "I like the new classrooms being built, they are very pretty. I don't like the old building because I'm afraid that the roof will fall on my head."

Sarah* was 12 at the time of the earthquake and living in the family home of her aunt. When the earthquake hit, everyone was sleeping. Her aunt's house was destroyed and her parents did not survive. With the house destroyed, she had to sleep on the streets until she moved with her sister to Vieux Bourg. She is now enjoying school and has dreams of becoming a nurse. "We did not think we would get such a nice new school building. In the old location there is not enough space to play but there will be lots of space to play in the new building. I want to continue my high schooling here because we have a new school and my friends are here."

*Names changed to protect privacy.





“The Salvation Army’s commitment to serve suffering humanity is grounded in a passionate desire to communicate Jesus’ love”



Evangelism and Mission Support

The Salvation Army is part of the worldwide Christian church. Its commitment to serve suffering humanity is grounded in a passionate desire to communicate Jesus’ love for those they serve. Funds raised through non-tax deductible internal appeals in the Australia Eastern Territory are released to advance the mission of The Salvation Army in our Partner in Mission Territories.

Tanzania: Beds and Mattresses for Officers - phase 2

Funding Source: Sydney Congress Hall.

Total Beneficiaries: 30 Officers.

Project Description: Across the Tanzanian Territory there were very few Officers in the field that had proper beds and mattresses. The vast majority of them were sleeping on mats on concrete floors. In one case, the Officers were sleeping on an old mattress that was laid on boxes of books because they had a visitation from a snake one night and needed to get the mattress off the floor! This is the second phase of this project. This time mattresses were supplied for those in the field who did not have proper bedding to sleep in. Many Officers were sharing beds with their older children.

Through this project, 28 mattresses and 27 beds have been purchased. They have been a key reason for joy and hope amongst Officers in the field.



India Northern: Prayer Hall & Quarters - Sartaguda Corps

Funding Source: Self Denial Appeal (Non-tax deductible).

Total Beneficiaries: 46 families.

Project Description: In 2008 this community experienced religious conflict between the Hindu and Christian people, which involved many Christians losing their homes, livelihood and for some, their lives. Hindu people also burnt down Christian buildings, including The Salvation Army church. One of the Officers was tortured. Since then, there has been no church hall. The corps people have Sunday services and other spiritual activities at various houses because they do not have a proper place to worship. This project funds the rebuilding of the corps (church) building that was destroyed during the conflict. It will enable the local congregation to run spiritual activities at any time without disturbances.

Haiti: Divisional Headquarters and Officers’ Quarters

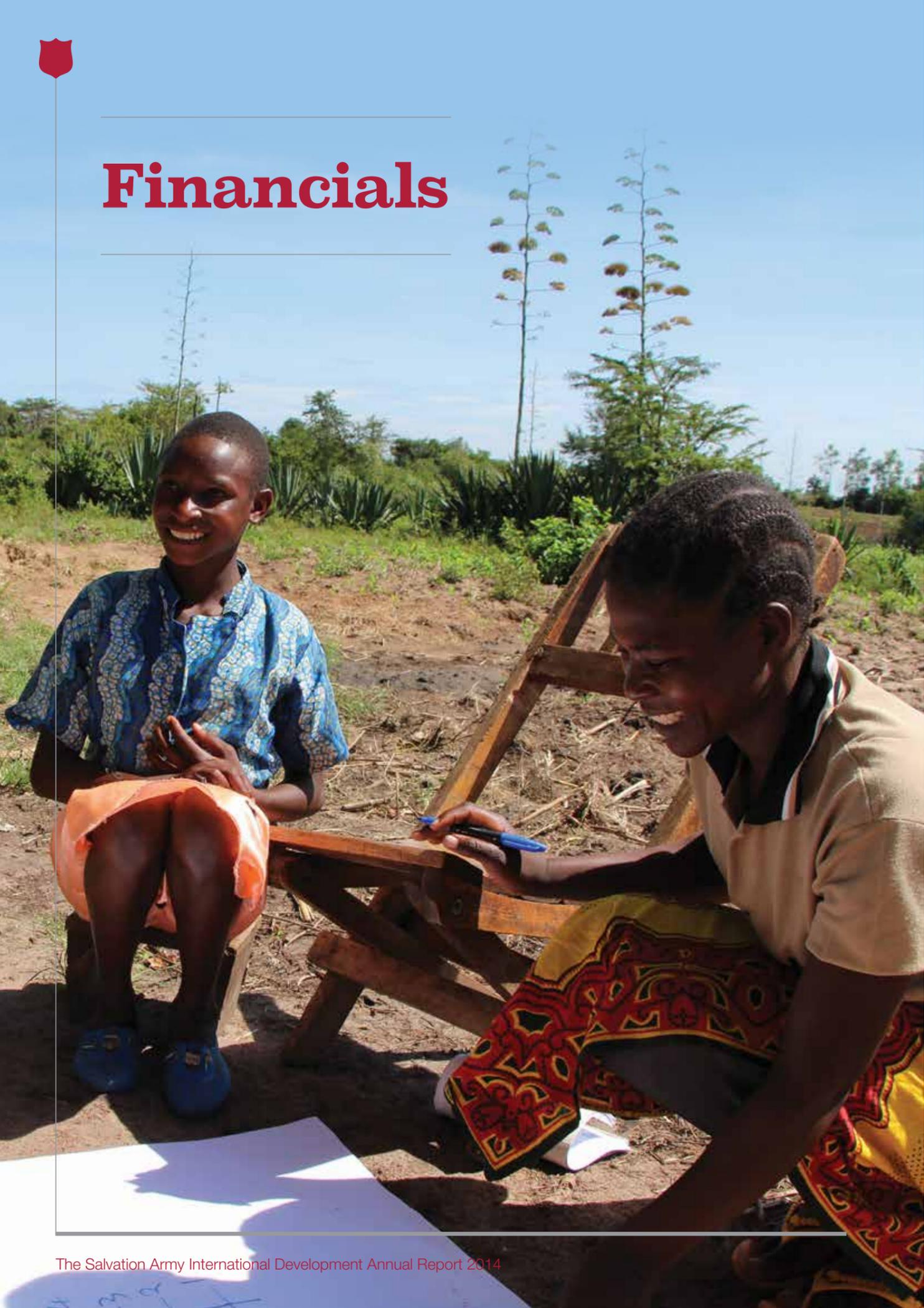
Funding Source: Self Denial Appeal (Non-tax deductible).

Total Beneficiaries: 7 Officer families.

Project Description: This project funded the construction and equipping of the Divisional Commander and six Divisional Headquarter Officers’ Quarters in Haiti on a secure, open compound very close to The Salvation Army Headquarters in Haiti. During the 2010 Earthquake, all the housing for Divisional Headquarter Officers were severely damaged and finally removed. These Officers were living in rented apartments in various locations.



Financials



Financial position and performance

Funds for International Development Projects and Child Sponsorship are received by The Salvation Army International Development Office and then transferred to Salvation Army partner territories for distribution to developing communities.

Our office is responsible for the management of:

- Tax-deductible funds donated for international development through The Salvation Army internal appeal, government funding, corporate and public donations;
- Non tax-deductible funds donated through internal Salvation Army appeals. These funds support welfare initiatives, as well as the international Salvation Army work and churches through buildings, vehicles and other activities such as training and conferences for Salvation Army members.

How do we ensure that our funds are used appropriately?

Funds provided to The Salvation Army International Development Office are used in accordance with the purpose for which they were raised. We have an accountable and transparent method of financial management which includes external audits conducted by KPMG on an annual basis.

As part of our accountability, we also require overseas communities to provide regular reports detailing the income and expenditure of funded projects.

These reports include how the objectives of the project are being achieved and other relevant success factors. The Salvation Army International Development Office project staff undertake site visits to overseas communities to perform monitoring, evaluation and training to assist in reaching the overall objectives of the project. This gives confidence to all concerned that the funds are being used in accordance with the wishes of the donors and in accordance with our tax status.

All projects must be approved by the SAID Executive Board based on criteria such as value for money, strategic fit, appropriate project design, community engagement, gender issues being addressed, sustainability and risk assessment.

The fully audited financial statements for 2013-14 are available at:
www.salvos.org.au/said



At a glance: Financial health in 2014

- Total revenue increased to \$6,028,47 up from \$5,992,306 in 2013. An increase of \$36,173
- Total funds to international development programs and religious programs increased by \$413,961. From \$4,625,99 (2013) to \$5,039,960 (2014).

Income Statement for the year ended 30 June 2014

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) Eastern Territory

Revenue	2014 \$	2013 \$
Donations and gifts		
Monetary	3,416,158	3,585,331
Non-monetary	-	-
Bequests and legacies	-	-
Grants		
Department of Foreign Affairs and Trade	1,148,714	1,049,081
Other Australian	-	-
Other overseas	-	-
Investment income	181,389	250,327
Other income	982,218*	807,567
Revenue for international political or religious proselytisation programs	300,000	300,000
Total Revenue	6,028,479	5,992,306

Expenditure

International aid and development program expenditure		
International programs		
Funds to international programs	4,520,297	3,787,406
Program support costs	-	-
Community education	-	-
Fundraising costs		
Public	72,688	182,416
Government, multicultural and private	-	-
Accountability and administration	1,358,917	1,291,007
Non monetary expenses	-	-
Total international aid and development programs expenditure	5,951,902	5,260,829

Expenditure for international political or religious proselytisation programs	519,663	838,593
Domestic programs expenditure	-	-
Total expenditure	6,471,565	6,099,422
Excess / (Shortfall) of revenue over expenditure	(443,086)	(107,116)

Note:

* Includes \$248,766 support funding from The Salvation Army (NSW) Property Trust to cover the shortfall of The Salvation Army International Development (SAID) Office.

Balance Sheet as at 30 June 2014

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid). Eastern Territory

Assets	2014 \$	2013 \$
Current assets		
Cash and cash equivalents	3,992,041	4,569,023
Trade and other receivables	189,678	45,537
Inventories	-	-
Assets held for sale	-	-
Other financial assets	2,082,073	2,068,492
Total current assets	6,263,792	6,683,052
Non Current assets		
Trade and other receivables	-	-
Other financial assets	-	-
Property, Plant and equipment	4,847	6,810
Investment property	-	-
Intangibles	-	-
Other non-current	-	-
Total non-current assets	4,847	6,810
Total Assets	6,268,639	6,689,862

Liabilities

Current liabilities		
Trade and other payables	4,641	10,619
Borrowings current tax liabilities	-	-
Other financial liabilities	-	-
Provisions	24,300	23,889
Other	-	-
Total current liabilities	28,941	34,508
Non-Current liabilities		
Borrowings	-	-
Other financial liabilities	-	-
Provisions	32,855	5,425
Other	-	-
Total non-current liabilities	32,855	5,425
Total Liabilities	61,796	39,933
Net Assets	6,206,843	6,649,929

Equity

Reserves	6,206,843	6,649,929
Retained earnings	-	-
Total equity	6,206,843	6,649,929

Statement of changes in capital reserves and accumulated funds

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid). Eastern Territory

	Retained earnings \$	Reserves \$	Other \$	Total \$
Balance at 2013	-	6,649,929	-	6,649,929
Adjustments or Changes in equity	-	-	-	-
Items of other comprehensive income	-	-	-	-
Excess of revenue over expenses	-	-	-	-
Amount transferred from reserves	-	(443,086)	-	(443,086)
Balance at 2014	-	6,206,843	-	6,206,843

Table of cash movements for designated purposes for the year ended 30 June 2014

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid). Eastern Territory

	Cash available at beginning of year \$'000	Cash raised during year \$'000	Cash disbursed during year \$'000	Cash available at end of year \$'000
Self Denial appeal	2,301	2,689	2,515	2,475
Child sponsorship appeal	48	586	574	60
Department of Foreign Affairs and Trade	222	1,191	1,335	78
Total for other non-designated purposes	1,998	356	975	1,379
Total	4,569	4,822	5,399	3,992



We are a signatory to the Australian Council for International Development's Code of Conduct. Further information on the Code and its complaints handling procedure is available at www.acfid.asn.au.

The Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Guidance Document available at www.acfid.asn.au.

The annual report for The Salvation Army International Development Office (SAID) is available at www.salvos.org.au/said.

The Salvation Army (Australia) Self Denial Fund for Overseas Aid. Eastern Territory

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) exists for the purpose of providing aid to developing countries and support funding for Salvation Army Grant Aided Territories.

The following persons were Trustees of The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) during the financial year;

Trustee	Period	
→ Commissioner J. Condon	1 July 2013 to 30 June 2014	
→ Colonel R. Munn	1 July 2013 to 30 June 2014	BA Edu, M.Div Theology, DMin Christian Leadership
→ Lt-Colonel K Haggar	1 July 2013 to 30 June 2014	BCom, ThA, MAdmin Lead
→ Mr I.C. Minnett	1 July 2013 to 30 June 2014	BCom, FCA, GAICD

The countries which received overseas aid during 2013/14 financial year are summarised as follows:

Australian Government Projects	\$
Kenya	183,417
Papua New Guinea	896,290
Total	1,079,707

Turkana Integrated Livelihood Development Project

"The Church Partnership Program-This funding is for 30 projects throughout PNG – under the headings of: Governance of Churches, Management, Human Resource, Planning, Monitoring & Evaluation, Education, Health, HIV/AIDS, Community Development."

Overseas Projects funded by Self Denial Fund and other donations.

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid).

Child Sponsorship	\$
Argentina	5,370
Bangladesh	19,775
Belize	4,439
Brazil	16,019
Caribbean	14,982
Dominican Republic	1,792
Fiji	13,402
Ghana	20,066
Haiti	17,661
India Central	4,391
India Eastern	8,758
Indonesia	34,806
Kenya-East	116,326
Kenya-West	24,667
Latin America	8,671
Mozambique	38,559
Pakistan	12,589
Paraguay	6,501
Philippines	26,039
Papua New Guinea	32,493
Singapore	48,997
South Africa	24,254
Sri Lanka	11,793
Tanzania	16,147
Uganda	37,909
Zambia	7,742
Total	574,148

Jamaica

Colombia
Guatemala,
Costa Rica,
Honduras,
Cuba

Myanmar,
Malaysia

Other Projects per country	\$
Brazil	1,100
Caribbean	3,081
China	134,409
Fiji	31,623
Ghana	26,130
Haiti	942,188
IHQ International Projects	519,663
India	27,497
India Northern	113,638
Indonesia	43,539
Kenya-East	258,978
Kenya-West	95,226
Latvia	1,081
Malawi	214,279
Mozambique	5,805
Myanmar	36,415
Pakistan	121,464
Philippines	44,715
PNG	95,515
Russia	52,239
Sierra Leone	371
Singapore	541
Solomon Islands	77,000
South Africa	541
Taiwan	1,081
Tanzania	487,820
Zambia	690
Zimbabwe	47,314
Other	2,162
Total	3,386,105
Total funds to international programs	5,039,960

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) Eastern Territory

Note 1: Basis of preparation

The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) Eastern Territory, which comprises the balance sheet as at 30 June 2014, the income statement, statement of changes in capital reserves and accumulated funds, table of cash movements for designated purposes for the year ended 30 June 2014 ("the Statements") have been prepared by the Trustees based on the Australian Council for International Development's (ACFID) code of conduct (the "Code"), for the purpose of fulfilling The Salvation Army's reporting requirements to ACFID, and must not be used for any other purpose.

The Statements have been prepared applying the recognition and measurement rules in Australian Accounting Standards. The Trustees of the Salvation Army have determined that the accounting policies adopted are appropriate to meet the needs of the Trustees of the Salvation Army and the ACFID and have determined that it is not necessary to include all the detailed disclosures, including a statement of cash flows, required by Accounting Standards and other mandatory professional reporting requirements in Australia.

The financial report is prepared in accordance with the historical cost convention.

"And do not forget to do good and to share with others, for with such sacrifices God is pleased"

Hebrews 13:16 (NCV)



Independent auditor's report to the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid)

We have audited the financial report of The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) Eastern Territory, which comprises the balance sheet as at 30 June 2014, the income statement, statement of changes in capital reserves and accumulated funds, table of cash movements for designated purposes for the year ended 30 June 2014, ("the Statements") of the Self Denial Fund for Overseas Aid. The Statements have been prepared by the Trustees based on the Australian Council for International Development's (ACFID) code of conduct (the "Code"), for the purpose of fulfilling The Salvation Army's reporting requirements to ACFID, using the basis of preparation described in Note 1 to the Statements.

Trustees' responsibilities for the Statements

The Trustees of The Salvation Army are responsible for the preparation and fair presentation of the Statements in accordance with the Code, and have determined that the basis of preparation in Note 1 to the Statements are appropriate to meet the requirements of ACFID. This responsibility includes selecting and applying appropriate accounting policies; making accounting estimates that are reasonable in the circumstances; ensuring the Statements are prepared and presented fairly in all material respects, in accordance with the Code; and for such internal control as the Trustees determine is necessary to enable the preparation and fair presentation of the Statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the Statements to the Trustees of The Salvation Army based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance whether the Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Trustees, as well as evaluating the overall presentation of the Statements.

Our procedures included the examination on a test basis, of evidence supporting the amounts disclosed in the Statements. These procedures have been undertaken to form an opinion whether, in all material respects, the attached Statements are prepared and presented fairly in all material respects, in accordance with the Code, using the basis of preparation described in Note 1 to the Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Auditor's opinion

In our opinion the attached Statements for the year ended 30 June 2014 are prepared and presented fairly, in all material respects, in accordance with the Code.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian Accounting Professional and Ethical Standards Board.

Basis of preparation and restriction on distribution and use

Without modifying our opinion, we draw attention to Note 1 to the Statements, which describe the basis of preparation. The Statements have been prepared as required by the Code for the purpose of reporting to ACFID. As a result, the Statements may not be suitable for another purpose.

KPMG

Sydney

KPMG

20 October 2014

Kathy Ostin

Contact details:

Telephone: 02 9335 7000

Kathy Ostin

ICAA: 92553

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About this Annual Report

This Annual Report is for The Salvation Army (Australia) Self Denial Fund (for Overseas Aid)

ABN 52 609 689 893.

It has been prepared to satisfy specific reporting requirements of the ACFID Code of Conduct. The provision of information on our activities, our performance and our operations in this Annual Report is one of the ways in which we seek to satisfy our accountability obligations. The financial figures in this report have been audited by KPMG. Permission has been granted to use all images and stories in this report.

Charitable status and tax concessions

The trustees for The Salvation Army (NSW) is a property trust; a charitable institution which is endorsed by the Australian Taxation Office (ATO) as an Income Tax Exempt Charity and receives certain other tax concessions and exemptions consistent with its status, which relate to income, goods and services, and fringe benefits taxes. The Salvation Army has been endorsed by the ATO as a Deductible Gift Recipient (DGR) and also operates The Salvation Army (Australia) Self Denial Fund (for Overseas Aid) which is also endorsed as DGR.

Feedback and complaints

We welcome feedback on this report and on our general operations and conduct. Please send any feedback or complaints to InternationalDevelopment@ae.salvationarmy.org or write to: The Director, PO Box A435 Sydney South NSW 1235. Acknowledgement and response to the feedback will be given.

Complaints and enquiries relating to a breach of the ACFID Code of Conduct can be made to the Chair, ACFID Code of Conduct Committee, C/- ACFID Private Bag 3 Deakin ACT 2600 or email it to complaints@acfid.asn.au.

For further information about the ACFID Code of Conduct visit www.acfid.asn.au/code-of-conduct



 **International
development**

The Salvation Army Australia Eastern Territory International Development Office Annual Report 2014

The Salvation Army Australia Eastern Territory | 140 Elizabeth Street Sydney NSW 2000

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